

## Orbis Japan Equity

The speculative mania of Japan's 1980s stock market bubble is often illustrated by a striking statistic: at one point, the land beneath the Imperial Palace in Tokyo was valued higher than all the real estate in the state of California. This bubble burst spectacularly at the end of the 1980s, leaving lasting scars on Japan's real estate sector.

In the three and a half decades since, shares in Japan's real estate sector have remained largely stagnant. Even as the broader stock market has rebounded in recent years, real estate stocks have yet to reclaim their late-1980s highs. For contrarian investors, such long-term neglect can provide a fertile ground for identifying opportunities where stock valuations are significantly dislocated from their intrinsic value.

We believe one such opportunity is Mitsubishi Estate Corporation (MEC). MEC is one of Japan's largest real estate developers, and often described as the "landlord" of Tokyo's Marunouchi district—a prime office area overlooking the aforementioned Imperial Palace.

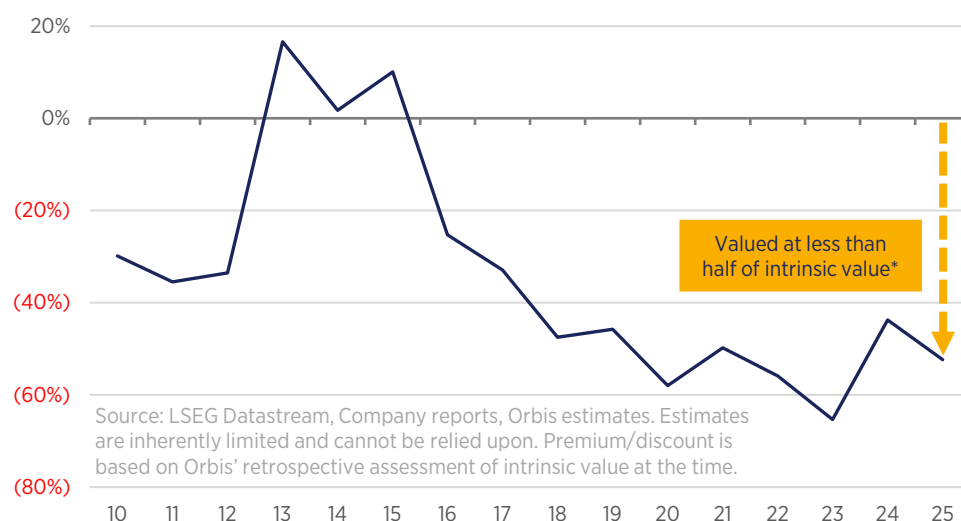
Sentiment around real estate in Japan has been poor for some time, and for a number of reasons. Japan's shrinking population leaves many doubting the longer-term demand for real estate, as a smaller population requires fewer homes and less office space. More recently, the global trend towards working-from-home has cast doubt over the long-term demand for office space, while rising interest rates in Japan could squeeze the returns that MEC can earn on its properties. In our view, these concerns are sensible, but overblown—at least in MEC's case. We believe MEC's exposure to these risks is lower than the market perceives, and that the current valuation of the stock more than accounts for these risks.

MEC's core commercial real estate business began over 130 years ago when the Mitsubishi group acquired some marshland close to the Imperial Palace. At the time, the government wanted to create a business centre to rival London or New York and help secure Japan's economic future. The result was an area of red-brick Western-style commercial properties known as "London Town". Those red-brick buildings have long since been replaced with steel and glass skyscrapers, and Marunouchi is now home to many of Japan's largest companies and around 300,000 workers. Located alongside Tokyo Station at the intersection of the city's main commuter lines, the area is packed with desirable prime office space, much of which is owned by MEC. The company owns around 30 office buildings in the district, as well as many other prime office buildings across Tokyo and the rest of Japan.

We believe that MEC's real estate portfolio is significantly undervalued. At first glance, MEC trades at roughly 1.3 times its tangible book value, or a slight premium to the reported value of its assets. But this substantially understates the true value of MEC's assets. Japanese accounting principles do not require companies to report their real estate assets at current market values. For land in central Tokyo that was acquired in some instances a century ago, and was last revalued over two decades ago, the difference between reported value and current market value is enormous.

### Mitsubishi Estate trades at a wide discount to intrinsic value

Market capitalisation premium/discount relative to our estimated intrinsic value



When we form our assessment of MEC's intrinsic value, and take into account current market values for the company's property portfolio, we estimate that MEC is actually trading at less than half of its intrinsic value—an astonishing discount for a company with some of the best buildings in Japan. In our view, the extreme discount appears to stem from three main concerns: interest rates, working from home, and capital allocation.

The awakening of long-dormant inflation in Japan has sparked an increase in interest rates with the 10-year Japanese government yield recently touching 1.5% for the first time since 2009. Higher interest rates impact MEC through its own borrowings and through the value of its property portfolio. On the first, we have little

## Orbis Japan Equity (*continued*)

concern. MEC's balance sheet is rock solid. Debt-to-equity is around 1.4 times—low for a real estate company in Japan—and over 80% of MEC's debt is fixed at low rates, with an average duration close to 7 years. While rates are indeed rising, they remain at exceptionally low levels in absolute terms and also below the current rate of inflation. Furthermore, the rising inflationary environment is making it far easier for MEC to increase the rents that it charges its tenants. Indeed we are already seeing some green shoots in that regard after decades of flatlining rents. For the majority of clients that renegotiated contracts over the past year, MEC has been able to lock in an average annual rent increase of 2% per annum, typically for a 5-year period. This trend looks set to continue as more of MEC's leases come up for renewal.

While work-from-home trends have hurt office owners in many cities, Tokyo has fared relatively better. In London and New York, vacancy rates sit near 8% and 15%, respectively, both far off pre-Covid levels. Workers in Tokyo have been much quicker to return to the office by comparison, leaving the vacancy rate at just 4%. We believe MEC should be better insulated from hybrid working trends than most, given its prime office spaces in prime locations. Companies are more likely to consolidate into their Marunouchi headquarters than close them down, especially in Japan where competition for employees is intensifying. Similarly, despite the overall population decline in Japan, the Tokyo population continues to grow, particularly in the central Tokyo districts where MEC properties are located. This leaves MEC much better positioned than its peers. And while the demand outlook often grabs the headlines, the supply of new office buildings looks more challenged, exacerbated by sharply rising construction costs. As new office projects are delayed or suspended, supply may undershoot demand and bring about a major pricing improvement for existing office owners.

But the real value to be unlocked for MEC could be through improving capital allocation and shareholder returns. Regular readers will be familiar with the Tokyo Stock Exchange's recent push for companies in Japan to improve their valuations, and we think MEC is a prime candidate for improvement. While the company is moving more slowly than we would like, we believe momentum is building in a positive direction. MEC now has a progressive dividend policy, committing to increasing payouts each year—a policy we strongly support. But the real opportunity is in buybacks.

MEC conducted its first-ever share buyback in 2019, and has continued to buy back shares since, reducing share count by around 10%. In the company's May 2024 long-term plan, it allocated ¥50bn per annum (roughly 1.5% of shares outstanding at current valuations) for share repurchases. While we welcome this commitment, we believe the company can afford to do much more. Crucially, we also believe this would represent an excellent use of capital at current prices. With MEC's stock trading at such a low valuation, the company can effectively buy more exposure to its excellent existing properties at a significant discount to their market value.

Under the leadership of a new CEO, Atsushi Nakajima, the company is also increasingly focused on improved corporate disclosure and communication with investors, with clear long-term targets for earnings per share and returns on equity. We think the presence of activists among MEC's peers and the stock's own depressed valuation should hold management's feet to the fire.

At current valuations, we think Mitsubishi Estate offers a compelling opportunity for investors with a long term perspective. Despite longstanding scepticism driven by Japan's demographic challenges, rising interest rates, and remote work trends, MEC's prime Marunouchi office portfolio remains resilient, boasting low vacancy rates and increasing rents. The company's conservative asset valuations obscures its true intrinsic worth, trading at a significant discount to its real estate holdings. Additionally, MEC's improving capital allocation, increasing buybacks, and enhanced investor focus under new leadership suggest strong potential for improved shareholder returns.

At a time when the yen has been cheaper than at any point for decades, Mitsubishi Estate is an excellent example of the opportunities we are seeing among Japan's domestic stocks. With the earnings of many exporters looking increasingly fragile as the yen strengthens, we are identifying many opportunities in domestic companies like MEC, where the margin of safety is wide, and the future looks much brighter than the past.

Commentary contributed by Alex Bowles, Orbis Portfolio Management (Europe) LLP, London

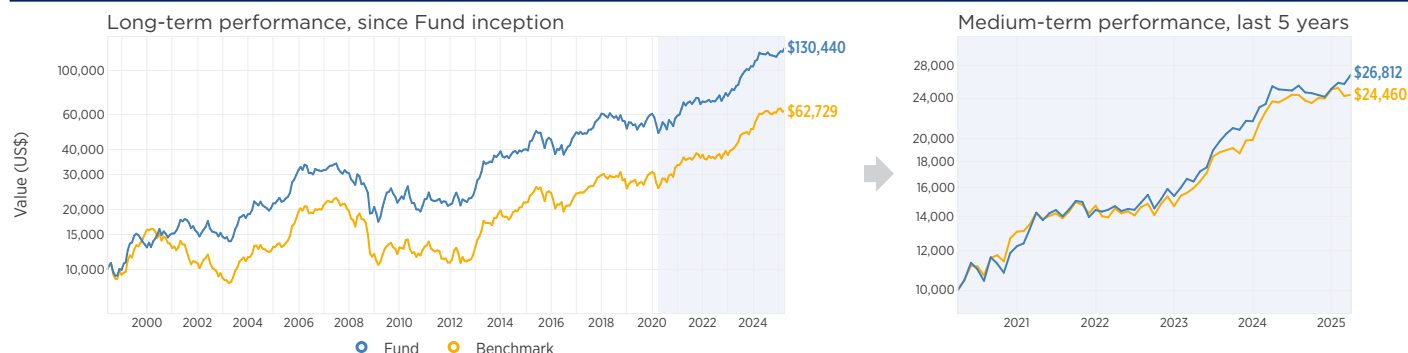
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# Orbis Japan Equity (US\$) Fund

## Investor Share Class

The Fund, which invests substantially all of its assets into the Orbis SICAV Japan Equity (Yen) Fund, is designed to be exposed to all of the risks and rewards of selected Japanese equities and seeks higher returns than the Japanese stockmarket, without greater risk of loss. Currency exposure is predominantly hedged into US dollars. The fund benchmark ("Benchmark") is the Tokyo Stock Price Index, including income, gross of withholding taxes ("TOPIX"), hedged into US dollars.

## Growth of US\$10,000 investment, net of fees, dividends reinvested



## Returns (%)

	Fund	Benchmark
<b>Annualised</b>	<i>Net</i>	<i>Gross</i>
Since Fund inception	10.1	7.1
25 years	9.4	5.6
10 years	11.3	10.1
5 years	21.8	19.6
3 years	22.2	19.0
1 year	5.4	3.1
<b>Not annualised</b>		
3 months	6.6	(2.5)
1 month	4.3	0.6

## Risk Measures, since Fund inception

	Fund	Benchmark
Historic maximum drawdown (%)	49	54
Months to recovery	70	92
Annualised monthly volatility (%)	17.2	16.9
Beta vs Benchmark	0.9	1.0
Tracking error vs Benchmark (%)	8.6	0.0

## Portfolio Concentration & Characteristics<sup>1</sup>

% of NAV in top 25 holdings	82
Total number of holdings	42
12 month portfolio turnover (%)	39
12 month name turnover (%)	20
Active share (%)	93

Price	US\$130.44	Strategy size	US\$3.6 billion
Pricing currency	US dollars	Strategy inception	1 January 1998
Domicile	Bermuda	Benchmark	TOPIX, hedged into US dollars
Type	Open-ended mutual fund	Dealing	Weekly ( <i>Thursdays</i> )
Fund size	US\$146 million	Entry/exit fees	None
Fund inception	12 June 1998	ISIN	BMG676751016
Minimum investment	US\$50,000		

## Sector Allocation<sup>1</sup> (%)

Sector	Fund	Benchmark
Consumer Non-Durables	46	23
Cyclicals	34	33
Financials	7	15
Information and Communications	6	8
Technology	4	20
Utilities	0	1
Net Current Assets	3	0
<b>Total</b>	<b>100</b>	<b>100</b>

## Top 10 Holdings<sup>1</sup>

	Sector	%
Mitsubishi Estate	Cyclicals	8.5
Asahi Group Holdings	Consumer Non-Durables	6.2
SUNDRUG	Consumer Non-Durables	5.5
TSURUHA Holdings	Consumer Non-Durables	5.4
Daiwa House Industry	Cyclicals	5.1
GMO Internet Group	Information and Communications	4.8
Sugi Holdings	Consumer Non-Durables	4.1
Kubota	Cyclicals	3.8
T&D Holdings	Financials	3.8
Persol Holdings	Consumer Non-Durables	3.3
<b>Total</b>		<b>50.6</b>

## Fees & Expenses (%), for last 12 months

Management fee <sup>2</sup>	2.17
For 3 year performance in line with the performance fee benchmark	1.50
For 3 year out/(under)performance vs performance fee benchmark	0.67
Fund expenses	0.12
<b>Total Expense Ratio (TER)</b>	<b>2.30</b>

Orbis Fund share prices fluctuate and are not guaranteed. Returns may decrease or increase as a result of currency fluctuations. When making an investment in the Funds, an investor's capital is at risk. See Notices for important information about this Fact Sheet.

<sup>1</sup> Information is for the Orbis SICAV Japan Equity Fund, in which the Fund aims to be 100% invested.

<sup>2</sup> 1.5% per annum  $\pm$  up to 1%, based on the Orbis SICAV Japan Equity (Yen) Fund's 3 year rolling outperformance/(underperformance) vs its performance fee benchmark.

## Legal Notices

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Returns are net of fees, include income and assume reinvestment of dividends. Figures quoted are for the periods indicated for a \$10,000, ¥10,000 and €10,000 investment (lump sum, for illustrative purposes only). Annualised returns show the average amount earned on an investment in the Fund/share class each year over the given time period.

Collective Investment Schemes (CIS) are generally medium to long-term investments. The value of an investment in the Funds may go down as well as up, and past performance is not a reliable indicator of future results. No Manager or Investment Manager provides any guarantee with respect to capital or the Funds' returns. CIS are traded at ruling prices and can engage in borrowing and scrip lending. Commission and incentives may be paid by investors to third parties and, if so, would be included in the overall costs. Performance shown is for the Fund or share class indicated. Individual investors' performance may differ as a result of investment date, reinvestment date and dividend withholding tax, as well as a levy that may apply in the case of transactions representing more than 5% of a Fund's net asset value. Any Fund may be closed to new investments at any time in order to be managed in accordance with its mandate. The Funds invest in foreign securities. Depending on their markets, trading in those securities may carry risks relating to, among others, macroeconomic and political circumstances, constraints on liquidity or the repatriation of funds, foreign exchange rate fluctuations, taxation and trade settlement.

## Fund Minimums

Minimum investment amounts in the Orbis Funds are specified in the respective Fund's Prospectus, provided that a new investor in the Orbis Funds must open an investment account with Orbis, which may be subject to minimum investment restrictions, country restrictions and/or other terms and conditions. For more information on opening an Orbis investment account, please visit [www.orbis.com](http://www.orbis.com).

Clients investing via Allan Gray, which includes the Allan Gray Investment Platform, an Allan Gray investment pool or otherwise through Allan Gray Nominees remain subject to the investment minimums specified by the applicable terms and conditions.

## Fees and Charges

The management fees associated with the Funds vary depending upon the share class an investor purchases. Not all share classes are offered by each Fund, and the eligibility criteria for different share classes and/or different Funds vary. Each Orbis Fund's Prospectus (available on [www.orbis.com](http://www.orbis.com)) describes the management fees, share classes and eligibility criteria of that Fund.

A schedule of fees and charges and maximum commissions is available on request from the appropriate Manager.

## Fund Information

Orbis Optimal Funds: Total Rate of Return for Bank Deposits is the compound total return for one-month interbank deposits in the specified currency. Beta Adjusted Exposure is calculated as Equity Exposure multiplied by a Beta determined using Blume's technique, minus Portfolio Hedging.

Prior to 29 November 2002 the Investor Share Class of the Orbis SICAV Japan Equity (Yen) Fund was a British Virgin Islands investment company, Orbis Japan Equity (Yen) Fund Limited.

Prior to 1 July 1998 Orbis Optimal (US\$) was managed with a currency benchmark of 40% US dollars, 40% European currency units and 20% Japanese yen. On 1 July 1998 this was changed to 100% US dollars and the euro denominated Fund was launched.

## Sources

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## Notes to Help You Understand This Report

Certain capitalised terms are defined in the Glossary section of the Orbis Funds' respective Prospectuses, copies of which are available upon request from Allan Gray Unit Trust Management (RF) Proprietary Limited, a Member of the Association for Savings & Investments SA. The country and currency classification for securities follows that of third-party providers for comparability purposes. Emerging Markets follows MSCI classification when available and includes Frontier Markets. Emerging Markets currency exposure is based on currency denomination. Based on a number of factors including the location of the underlying business, Orbis may consider a security's classification to be different and manage the Funds' exposures accordingly. Totals presented in this Report may not sum due to rounding. The Fund does not seek to mirror the investment universe of the Benchmark and is thus not constrained by the Benchmark's composition.

Risk measures are ex-post and calculated on a monthly return series. Drawdowns occur when the cumulative return of the Fund drops below its preceding peak. Months to recovery measures the number of months from the preceding peak in performance to recovery of that level of performance.

Beta compares the sensitivity of the periodic returns of a fund to those of an index. A beta of 1.0 implies that a percentage move in the index has been reflected by a similar percentage move in the fund, on average. A beta higher than 1.0 implies that a fund has proportionally more exposure to market volatility than the index.

Annualised Monthly Volatility measures the variability of monthly returns, adjusted to reflect an annual level. A higher value suggests greater volatility and risk, while a lower value indicates more stable returns.

Tracking error is a measure of the difference between a fund's return and the return of its benchmark. Low tracking error indicates that the fund is closely following its benchmark. High tracking error indicates the opposite.

12 month portfolio turnover for the Orbis Equity and Multi-Asset Class Funds is calculated as the lesser of total security purchases or sales in the Fund over the period, divided by the average net asset value (NAV) of the Fund. Cash, cash equivalents and short-term government securities are not included.

12 month name turnover for the Orbis Equity and Multi-Asset Class Funds is calculated as the number of positions held by the Fund at the start of the period but no longer held at the end of the period, divided by the total number of positions held by the Fund at the start of the period.

Active share is a measure of the extent to which the holdings of the Orbis Equity and Balanced Funds differ from their respective benchmark's holdings. It is calculated by summing the absolute value of the differences of the weight of each individual security in the specific Orbis Fund, versus the weight of each holding in the respective benchmark index, and dividing by two. For the Balanced Funds, three calculations of active share are disclosed. The Portfolio active share incorporates the equity, fixed income, commodity-linked and other securities (as applicable) held by the Orbis Fund and compares those to the holdings of the composite benchmark. The Equity and Fixed Income active shares are calculated as if the equity and fixed income portions of the Orbis Funds are independent funds; each of those two sets of holdings is separately compared to the fully-weighted holdings in the appropriate component of the composite benchmark. Although the Balanced Funds hedge stock and bond market exposure, the active share calculations are "gross" and not adjusted to reflect the hedging in place at any point in time.

Benchmark related information is as at the date of production based on data provided by the official benchmark and/or third party data providers. There may be timing differences between the date at which data is captured and reported.

The total expense ratio has been calculated using the expenses, excluding trading costs, and average net assets for the 12 month period ending 31 March 2025.

Orbis SICAV Funds: The Fund expenses exclude portfolio transaction costs. The performance related management fee becomes payable to Orbis on each Dealing Day as defined in the Funds' Prospectus.

## Additional Notices

This is a marketing communication for the purposes of the Bermuda Monetary Authority's investment business rules and ESMA guidelines on marketing materials. You should consider the relevant offering documents including the Fund Prospectus and Key Information document (for a SICAV Fund) before making any final investment decisions. These offering documents are available in English on our website ([www.orbis.com](http://www.orbis.com)). Please refer to the respective Fund's Prospectus for full information on the risks associated with investing.

Investors in a SICAV Fund can obtain a summary of their investor rights in English on our website ([www.orbis.com](http://www.orbis.com)). When investing in the Orbis Funds an investor acquires shares within the Fund and not in the underlying assets held within the Fund. The return of your investment may change as a result of currency fluctuations if the return is calculated in a currency different from the currency shown in this Report.